



Market & Demographics	Clinical Services & Staffing	Facilities Development	Financial Modeling	PeaceHealth Integration & Synergies
Scott Williams	Sarah Cave	Joe Kunkel	Dale Zender	Nancy Tieman
Jody Carona Keri Talbott Nancy Tieman Dr. Wingren	Jim Cole Beth Gieger Krista Mattox Joyce Thompson Nancy Tieman Scott Williams Dr. Wingren Cynthia Marsh Joe Kunkel	Sarah Cave Jim Cole Beth Gieger Cynthia Marsh Krista Mattox Dr. Wingren	Marti Michaels Beth Gieger Scott Williams	Sarah Cave Beth Gieger Joe Kunkel Scott Williams
Baseline Market Assumptions Utilization Forecasts - Inpatient - Outpatient - Ambulatory (MD)	Identify scope of clinical service offerings—initially and over time—based on community need Staffing requirements (clinical & non-clinical) Physician Need Analysis	Establish Initial Program Capital Budget Equipment & FFE Land/Entitlements Initial Master Plan	P&L Forecasting Financing Scenarios	Identify key assumptions regarding integration with PeaceHealth